# Greening the Global Supply Chain: The Role of Information Transparency and Public Participation

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#### IPE Established in 2006





Click here to view environmental data from various regions in China. Our aim is to expand information disclosure to allow communities to fully understand the hazards and promoting participation in environmental governance



#### Green Choice 绿色选择倡议

A coalition of NGOs promoting a global green supply chain by urging corporations to concentrate on sustainable procurement and the environmental performance of encourages consumers to exercise their purchasing power by making



Enterprise Feedback - Panther Textiles Co., Ltd. Enterprise Feedback-Guangzhou Panyu Chuangxin Shoes Industry Co., Ltd. Ningbo Yunsheng Special Metals Material Co., Ltd--On-site Audit Conclusions

Database now contains official environmental violation records for **210, 000+** enterprises

**Green Supply Chain** project has pushed nearly **2000** factories to implement corrective actions

绿色供应链 关于绿色选择 绿色证券 绿色信贷 NGO伙伴 **IPE Green Choice Alliance** If we do not pay particular attention to damage to the environment will not be able to face such a mutation in nature, more and greater disaster will come again.

#### 关于绿色选择倡议

绿色供应链

绿色证券

绿色信贷

NGO伙伴

蔚蓝货

◎ 当前位置: 绿色选择倡议 | 绿色供应链 | 供应商环境表现 | 供应商环境表现 问题解答 查询

#### 数据检索

下载Perret软件,提高检索效率

企业名称:	输入文本	年份:	

地 区:

--省级行政区-- ▼ --地级市--

每页显示: 20

条记录

查询 高级查询>>

序	号	企业名称	地区	年份	环境监管记录
	1.	海口绿地鸿翔置业有限公司	海口	2015	查看
	2.	海南南国食品实业有限公司	海口	2015	查看
	3.	海南正强超越生化技术开发有限公司	海口	2015	查看

### Typical Problems

Wastewater

- Discharge does not meet discharge standards
- Discharge through hidden discharge pipes
- Incorrect or incomplete permits

Air Emissions

- Emissions do not meet discharge standards
- Emissions control systems not run correctly
- Permitting problems

Solid Waste

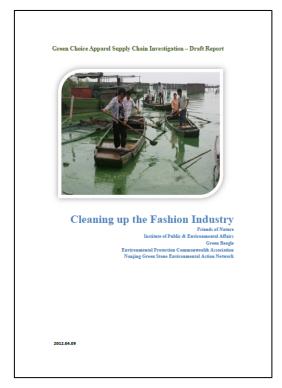
 Improper storage, treatment and transfer of solid waste

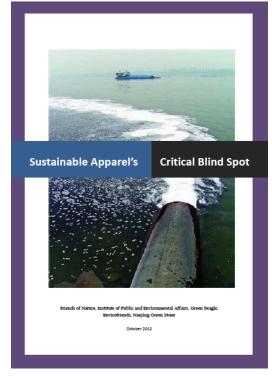
#### **Typical Punishments:**

- Temporary closure of facilities or production lines
- Orders to complete corrective actions
- Fines

### Textile Industry Investigations

→ Series of reports focusing on such issues as the water intensiveness, management of main materials suppliers, implementation of discharge standards, and centralized wastewater treatment









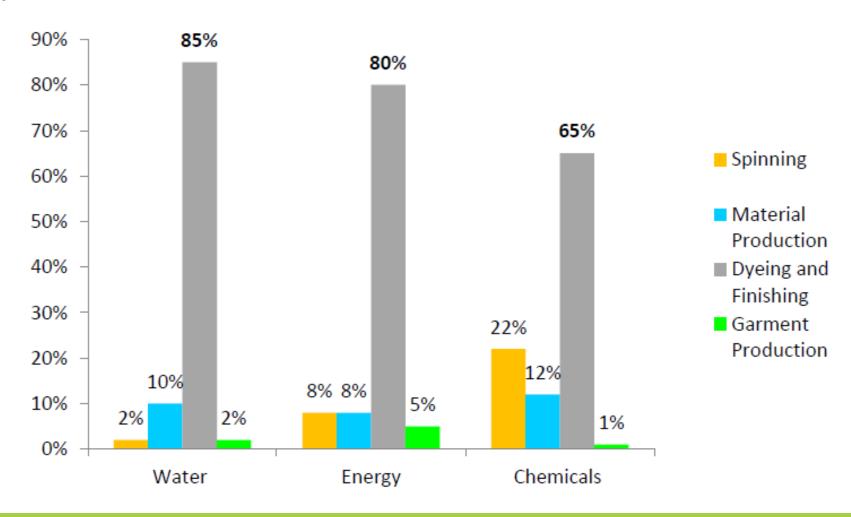
April 2012

October 2012

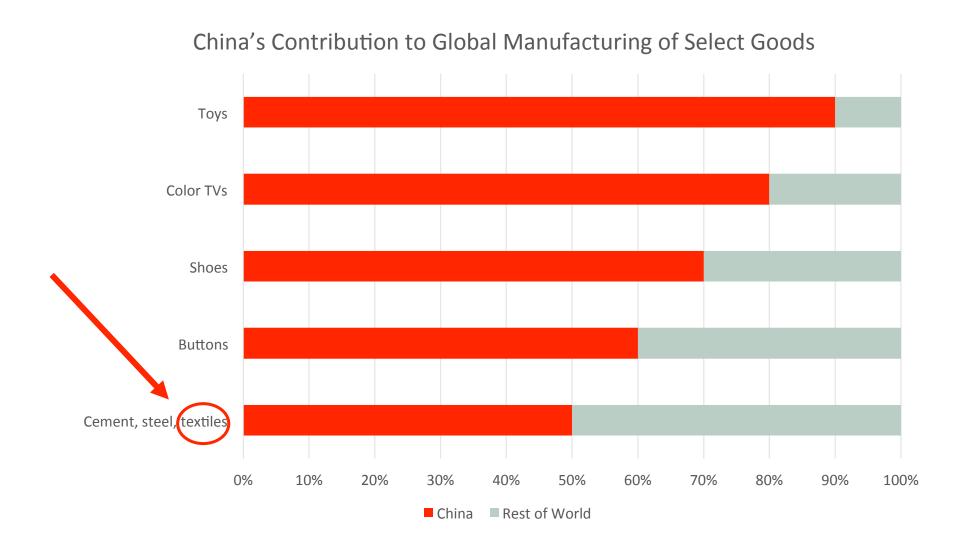
December 2013

December 2014

# Dyeing and Finishing Sector is Extremely Water-, Energy-, and Chemical-Intensive



#### China manufactures about half of the world's textiles



Manufacturing is contributing to pollution, but manufacturers are insufficiently engaged. Corporations need to be involved and more transparent.

### Green Choice Alliance Founded in March 2007 by 21 eNGOs

Green consumption leads to green production and procurement Number of participating eNGOs has grown to 50

- Proposes that consumers use their purchasing power to influence corporations
- Calls on brands to green their supply chains





2014: Release of the first Corporate Information Transparency Index (CITI) rankings of brands' supply chain performance

### CITI: Scope of evaluation

Assess 160+ brands across nine industry categories



### CITI: Areas of evaluation



- 1) Engagement and responsiveness
- 2) Compliance and corrective actions
- 3) Extend green supply chain practices
- 4) Data disclosure and transparency
- 5) Responsible recycling

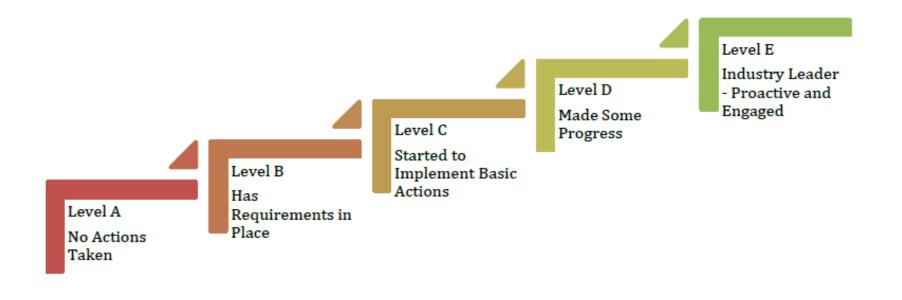
### CITI: Areas of evaluation

	沟通与回应	1	合规性与整改 <b>往</b>	行动	延伸绿色伊	<b>校链</b>	数据	披露	责任回收	
指标	公共问责与沟通	建立供应商检索机制	推动供应 商整改并 公开说明	推动供应商管 理排入集中处 理设施的废水	识别并管理供应 链中环境影响较 高的供应商	推动供应商 检索其上游 供应商	推动供应商 披露能源和 气候变化数 据	推动供应商 披露污染物 排放转移数 据	建立废弃产 品回收渠道 并跟踪回收 去向	总分
权重	12	12	14	10	14	8	10	12	8	100

	Engagement and Responsiveness	Compl	iance and Corr	rective Actions	Extend Green Pract		Data Disclo Transpa		Responsible Recycling	
Criteria	Respond to enquiries and engage with the public	Establish a mechanism to screen suppliers for violations	Push suppliers to take corrective actions	Push suppliers to manage wastewater discharged to centralized treatment facilities	Identify, screen, and manage high environmental impact suppliers	Push suppliers to screen their own upstream suppliers	Push suppliers to disclose energy and climate data	Push suppliers to disclose PRTR Data	Establish recycling program and track used products	Total Score
Weight	12	12	14	10	14	8	10	12	8	100

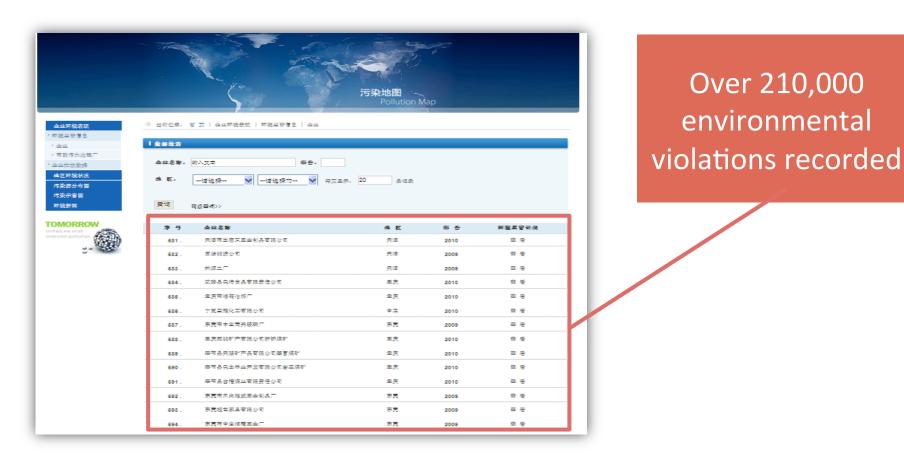
# CITI: Roadmap for Greening Supply Chains

Communication & Follow-up Compliance & Corrective Actions Extend Green Supply Data Disclosure Recycling and Reuse



### Getting started: What companies can use

IPE violation database to screen suppliers



### Getting started: What companies can use

Self-monitoring data from companies under special supervision

E.g. Zhejiang province's real-time information platforms shows self-monitoring data from state-monitored enterprises



# **Compliance and Corrective Actions**

#### Using third-party auditors to audit corrective actions



#### About GCA

- About Green Choice
  Alliance
- Third Party Audit
  Organizations

**Green Supply Chain** 

**Green Stocks** 

Green Credit

**NGO Partners** 



Location: Green Choice Alliance | About Green Choice Alliance |

- British Standards Institution(off-site document review)
- · ERM(on-site audit)
- · Evergreen Bridge Environmental Consultants
- GOLDER(on-site audit/off-site document review)
- → Greenment
- · Guangzhou TUV Industrial Technical Services Company Ltd.
- "Intertek China(on-site audit/off-site document review)
- → SGS-CSTC(on-site audit)
- · TUV-Rheinland (on-site audit/off-site document review)
- → URS(on-site audit)

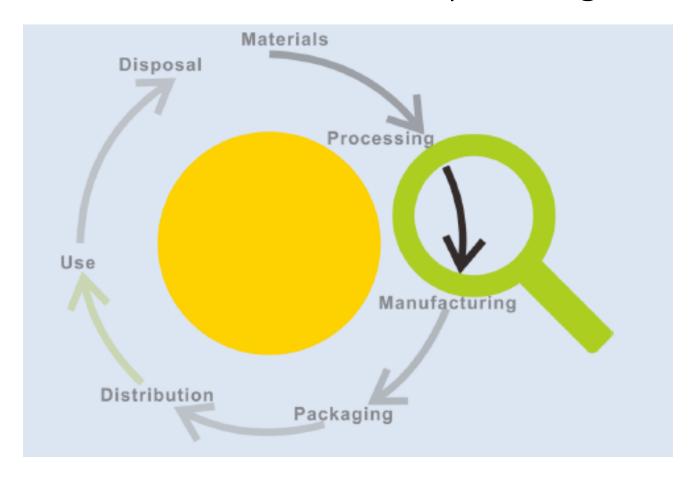
### Compliance and Corrective Actions

#### **Key features of the GCA audit process:**

- 1) Creates a level playing field to stop global procurement's race to the bottom
- 2) Transparency based on publicly-available governmentsource data on polluters
- 3) Use of market-based independent auditors with NGO participation
- 4) Reduce multiple/repetitious audits and associated cost & fatigue
- 5) The power to work with the public

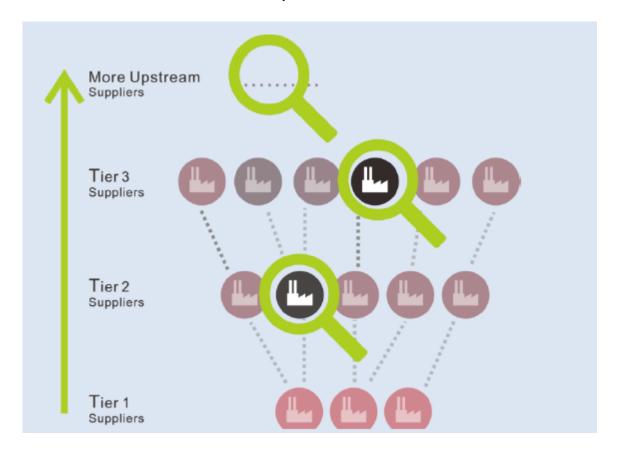
## **Extend Green Supply Chain Practices**

Identify and focus on the heaviest-polluting sectors



### **Extend Green Supply Chain Practices**

Brands push their suppliers to screen their suppliers, so tier one suppliers screen tier 2, and tier 2 screen tier 3 etc.



## Data Disclosure & Transparency

Push suppliers to use pollution release and transfer register (PRTR) system to self-report environmental data, GHG emissions and energy consumption

http://www.ipe.org.cn/en/pollution/dischargeprtr.aspx

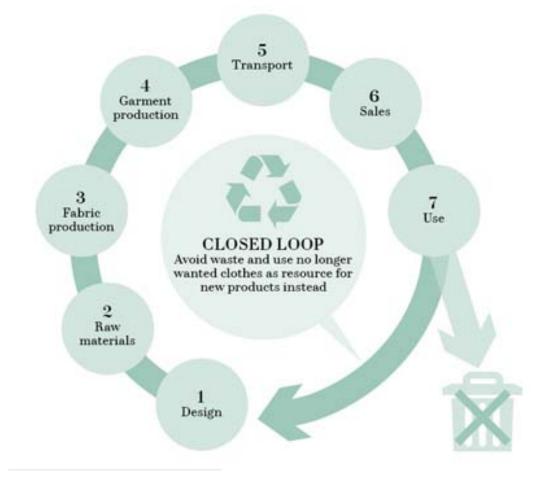




# Responsible Recycling

Encourage brands to establish a recycling program and track used products

For example, H&M is working to "close the loop on textile fibers"



# CITI 2.0: Key Updates

- Greater focus on compliance and implementation of corrective actions
- Addition of indicator focusing on centralized wastewater treatment
- Data disclosure & transparency 

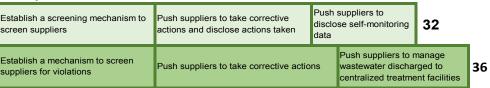
   remove focus on companies setting their own targets; replace with focus on data transparency and PRTR

#### **Engagement & Responsiveness**

#### (Formerly Communication & Follow-Up)



#### **Compliance & Corrective Actions**



#### **Extend Green Supply Chain Practices**

	Push supplie own upstrea	20		
Identify, screen and manage hig environmental impact suppliers	in I	Push suppliers to s their own upstream suppliers		22

#### **Data Disclosure & Transparency**

Push suppliers to disclose emissions reduction targets and accomplishments	Push suppliers to disclose PRTR data	22
Push suppliers to disclose energy and climate data	Push suppliers to disclose PRTR data	22

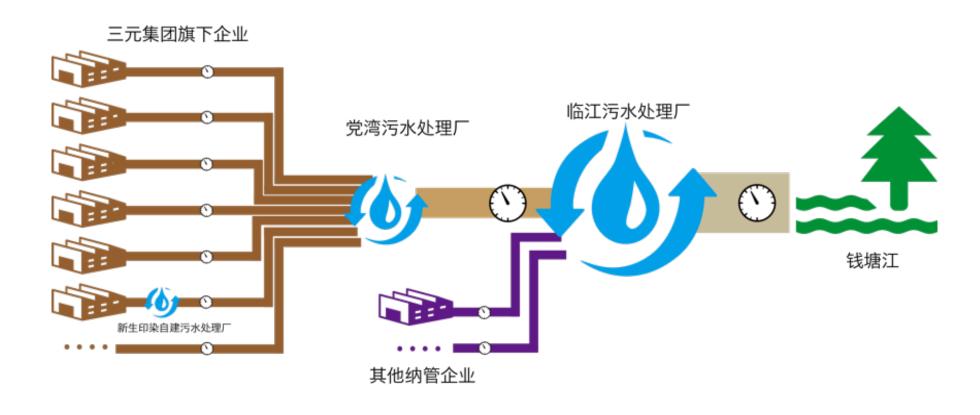
#### Responsible Recycling (Formerly Recyling & Reuse)



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### CITI 2.0: Centralized Wastewater Treatment

Push brands to take responsibility for wastewater discharged to centralized treatment plants



**Example:** Saintyear's Wastewater Discharge Flowchart

CITI Evaluation Criteria		Respon- siveness	Complian	ce & Corr	ections		l Green y Chain	Data Disclosure & Transparency		Recycling			
		Respond to Enquiries	Establish Screening Mechanism	Push for Corrections	Centralized Wastewater Treatment	High- Impact Suppliers	Push for Upstream Manage- ment	Energy and Climate Data	PRTR	Recycling Used Products	Total Score	Ranking +/-	
No.	Brand	12	12	14	10	14	8	10	12	8	100	+/-	
1	Adidas	12	12	14	2.5	7	2	7.5	9	0	66	+6	
2	H&M	12	12	7	2.5	7	4	5	6	4	59.5	-1	
3	Levi's	12	12	10.5	2.5	7	2	5	6	2	59	+12	
4	M&S	9	9	7	2.5	7	2	5	9	2	52.5	+2	
5	Wal-Mart	9	12	14	0	7	4	2.5	3	0	51.5	+4	
6	Esquel	9	12	14	0	7	2	2.5	3	0	49.5	-4	
6	Nike	12	9	10.5	0	7	4	5		2	49.5	+3	
8	Uniqlo	9	12	14	0	7	0	0	0	2	44	+4	
9	Puma	12	9	7	0	7	0	2.5	6	0	43.5	-4	
10	Target	9	12	7	0	7	2	2.5	3	0	42.5	+1	
11	ZARA	9	12	7	0	7	2	0	3	0	40	+3	
12	Burberry	9	9	7	0	3.5	2	2.5	6	0	39	New	
13	Gap	9	9	7	0	7	4	0		0	36	-10	
13	C&A	9	9	7	0	7	4	0		0	36	-10	
13	IKEA	9	12	7	0	3.5		2.5		2	36	+4	
16	Esprit	9	6	7	0	7				0	29	-4	
16	Li-Ning	9	6	7	0	7		0		0	29	-1	
18	Mizuno	9	6	7	0	3.5	0	2.5	0	0	28	+5	

### Textile Industry Rankings 2015

20	Ann Taylor	6	6	7	0	3.5	0	0	0	0	22.5
21	JACK & JONES	9	6	7							22
22	Timberland	12	3			3.5	0	2.5	0		21
23	Toread	6	3	7	0		0	0	0	0	16
23	Tommy Hilfiger	6	3	7							16
25	Youngor	9	3	3.5	0		0	0	0	0	15.5
25	G-Star	9	3	3.5	0		0	0	0	0	15.5
27	The North Face	9	3	0	0		0	0	0	0	12
27	Lee Jeans	9	3	0	0		0	0	0	0	12
27	Carrefour	9	3	0	0			0			12
30	Disney	6	3	0	0		0	0	0	0	9
30	Calvin Klein	6	3	0	0		0	0	0	0	9
30	Benetton	6	3	0	0		0	0			9
33	Tesco	6		0	0		0	0	0	0	6
34	Lafuma	3		0	0			0			3
34	Sears	3		0	0		0	0	0	0	3
34	Kmart	3		0	0		0	0	0	0	3
34	Armani	3	0	0	0		0	0	0	0	3
							Textile	Indust	ry Rar	nking	s 2015

3.5

25.5

Primark

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19

34	Kate Spade	3									3										
34	Next	3	0	0	0	0	0		0	0	3										
34	Abercrombie & Fitch	3									3										
34	Lafuma	3	0	0	0	0	0	0	0	0	3										
42	HUGO BOSS	0	0	0	0	0	0	0	0	0	0										
42	361°		0	0	0	0	0		0	0	0										
42	Карра										0										
42	Guess										0										
42	ANTA		0	0	0						0										
42	Cortefiel		0	0	0		0				0										
42	DKNY		0	0	0						0										
42	Victoria's Secret										0										
42	Macy's		0	0	0	0	0		0	0	0										
42	J.C. Penney										0										
42	Polo Ralph Lauren	0	0	0	0	0	0	0	0	0	0										
							Textile	Indust	ry Ran	kings	Textile Industry Rankings 2015										

Textile Industry Rankings 2015

# CITI 2.0: Achievements & Gaps

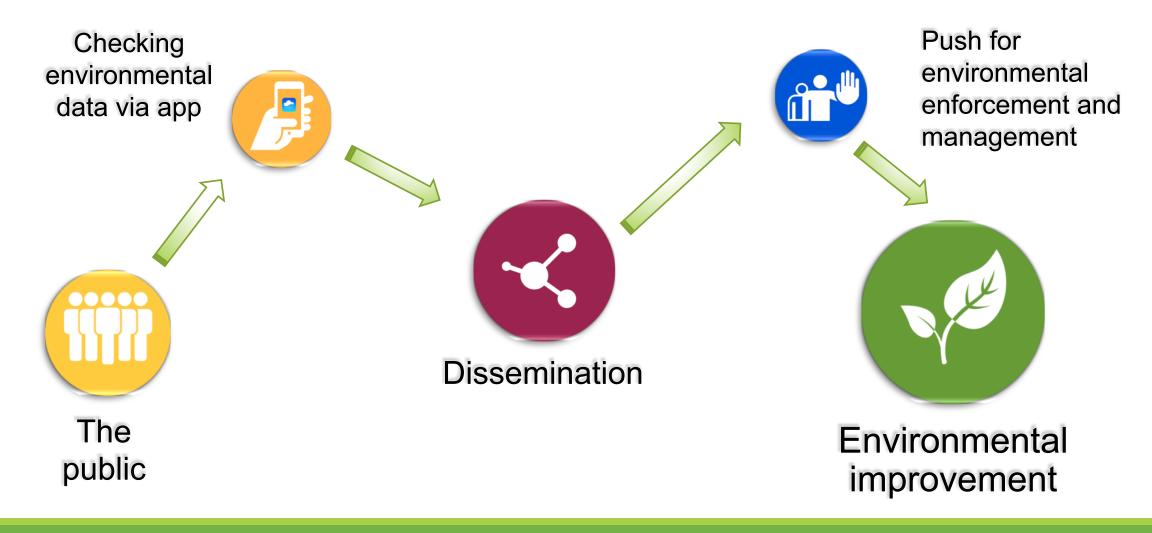
#### **Positive Takeaways**

- Green procurement greatly promotes pollution reduction
- Leading brands are cooperating to develop green supply chains
- Multi-stakeholder cooperation promotes social stability

#### **Key Gaps**

- There still exist significant discrepancies in brands' implementation of green procurement
- Centralized wastewater treatment is a responsibility loophole in need of urgent attention
- Consumers have not yet actively expressed their opinions and choices

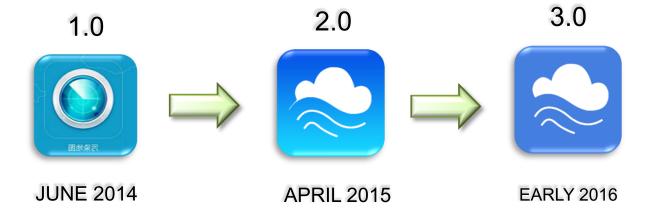
# Use new media and internet thinking to drive public participation and green consumption



### Public Participation: Blue Map App launched in June 2014







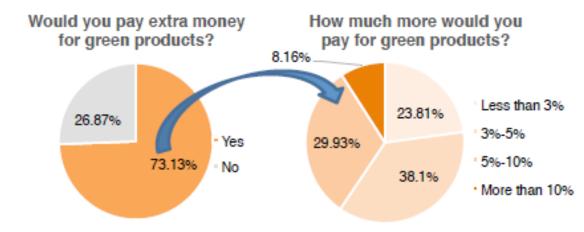
#### **Achievements:**

- 3 million+ downloads
- Best App of iOS app store
- 500+ factories have responded and taken corrective actions

→ Version 3.0 will integrate CITI information to promote green consumption

# What is green consumption? Who are "green consumers"?

#### Respondents' Willingness to Pay



Source: China Carbon Forum survey, 2015

→ 73% of Chinese consumers are willing to pay a premium for "green" products



→ Media scare stories drive transparency among brands

# Thanks for listening! Any questions?

